

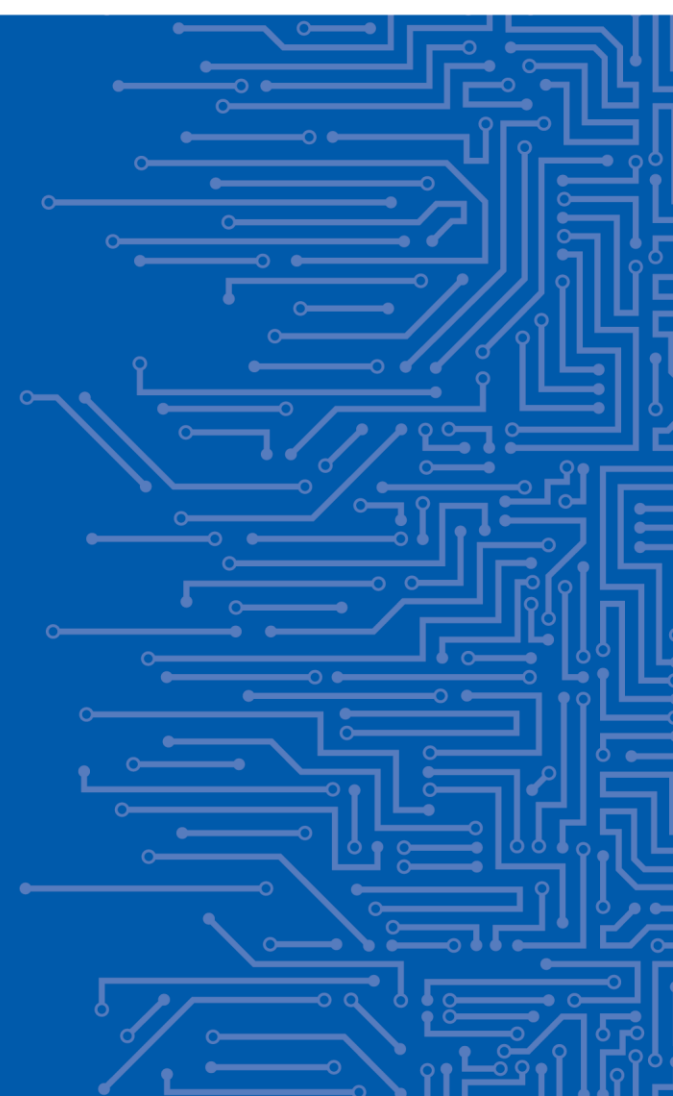


EUROPEAN UNION AGENCY  
FOR CYBERSECURITY

# CYBERSECURITY INVESTMENTS IN THE TRANSPORT SECTOR

Dr. Athanasios Drougkas  
Cybersecurity Expert

3<sup>rd</sup> ERA – ENISA Conference  
08 | 11 | 2023

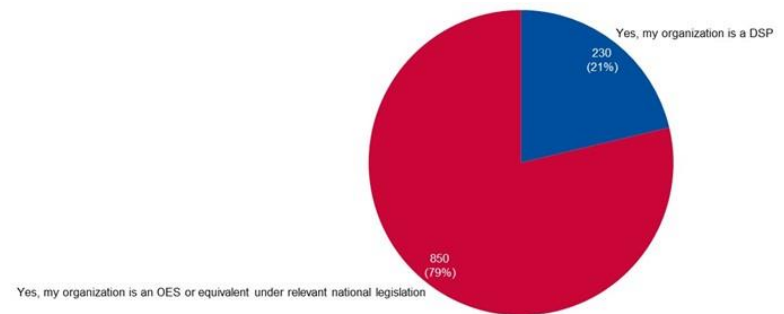
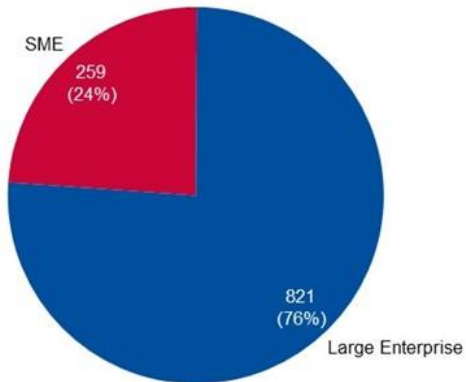
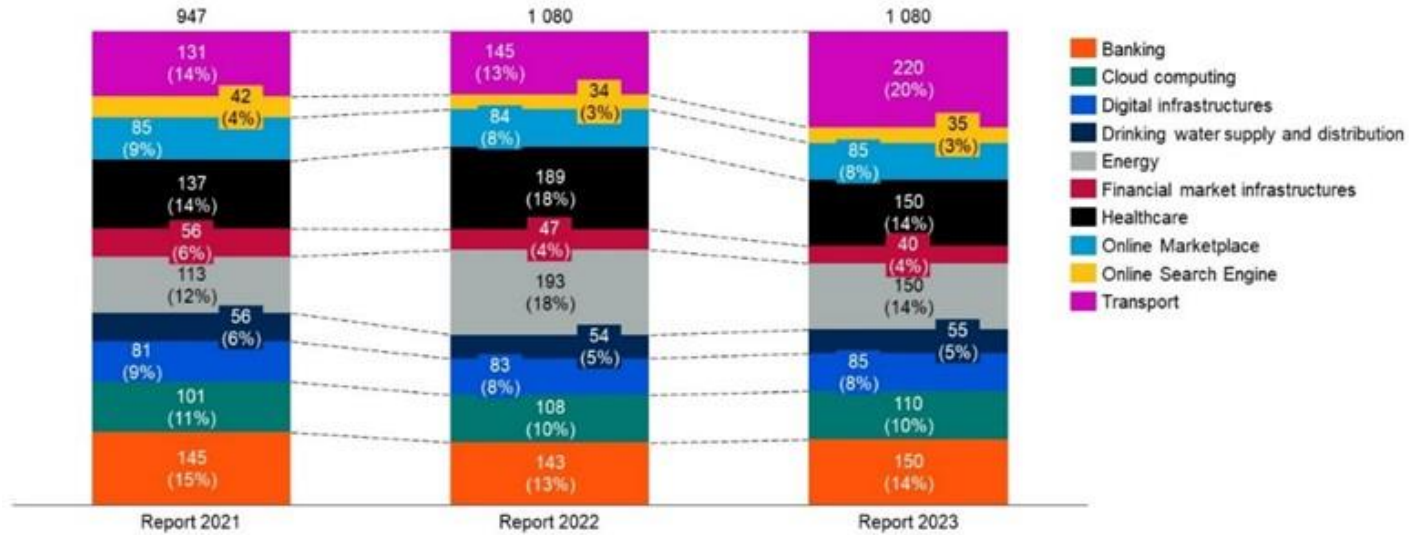


# CSPA - NIS INVESTMENTS 2023



- 4<sup>th</sup> annual report (>1000 OES/DSP from 27 EU MS) adds to established **historical datasets**
- Support policy makers in the analysis of the **effectiveness of the NIS Directive**
- **Sectorial deep dive** (Transport) – supported sectorial analyses for sectorial authorities
- Focus on **skills** (European Year of Skills, Cyber Skills Academy policy initiative)
- Continued collection of data on SOC capabilities for the second year to support **CSOA** discussions

# SURVEY DEMOGRAPHICS

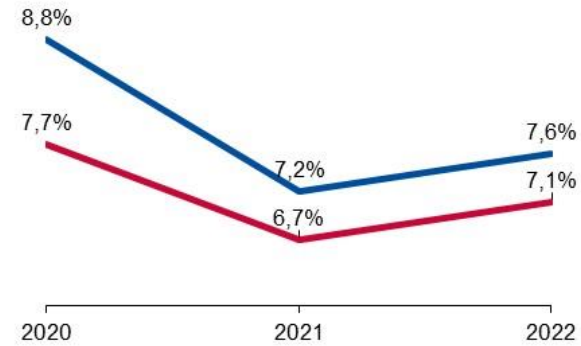
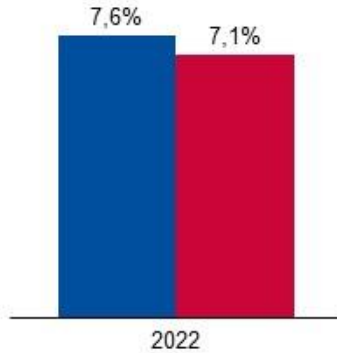




# KEY FINDINGS

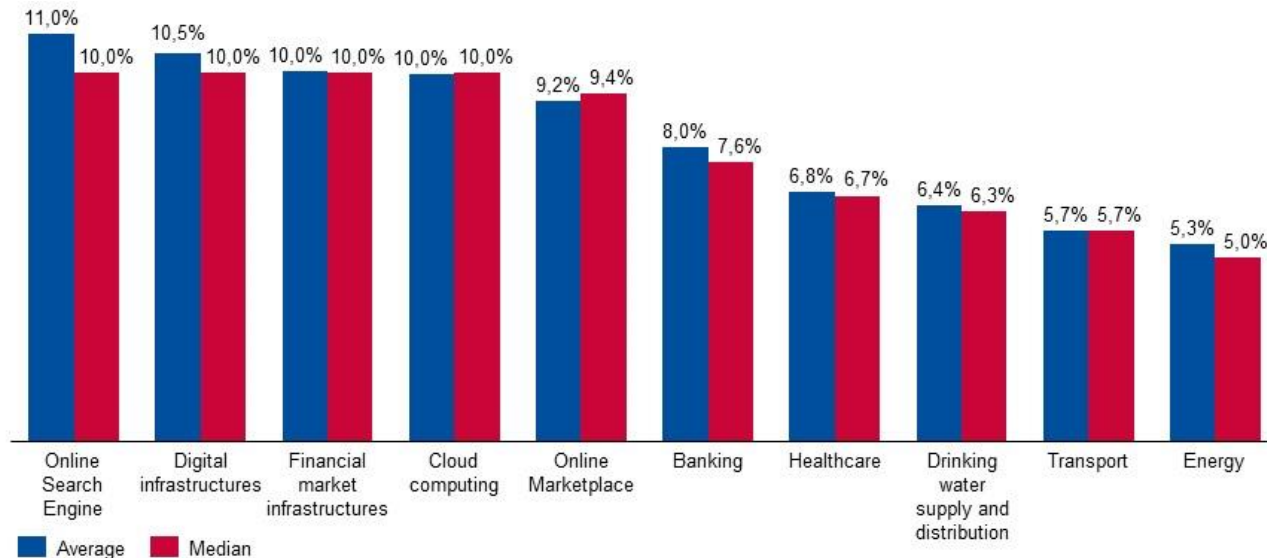
- OES/DSPs earmarks 7,1% of their IT investments for Information Security, an **increase of 0.4% compared to last year.**
- For 55% of OES in the transport sector the **NIS Directive is the main driver for cybersecurity investments**
- OES/DSPs allocate 11,9% of their IT FTEs for IS, a **decrease of 0,1% compared to last year, despite the overall increase in cybersecurity spending**
- OES/DSPs employ an average of 11% of women in Information Security FTEs, while the median is at zero percent, meaning that **most of the surveyed organisations do not employ any women as part of their IS FTEs**
- 83% of the surveyed organisations claim recruitment difficulties in at least one information security domain.
- 47% of the surveyed organisations declare no specific budget for information security training.
- The estimated direct costs of a major information security incident in 2022 is **250 k€, increasing from 200 k€ in 2021.**
- **30% of the organisations do not engage** in collaboration or information-sharing initiatives.

# NISD IMPLEMENTATION BUDGETS

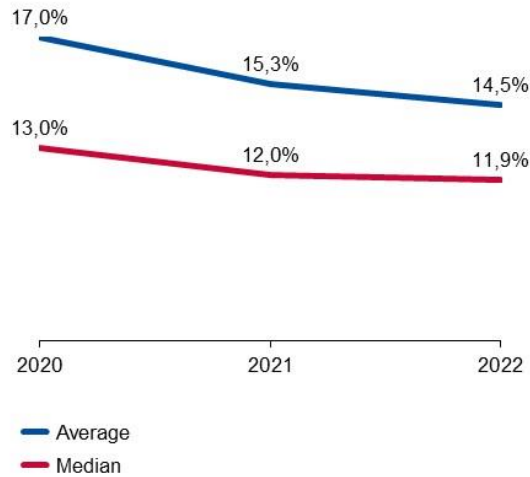


■ Average ■ Median

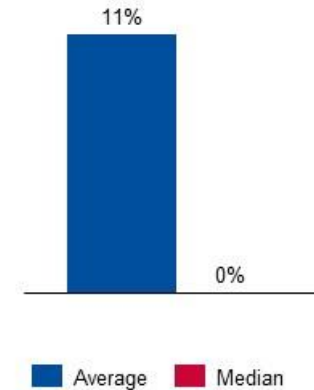
— Average  
— Median



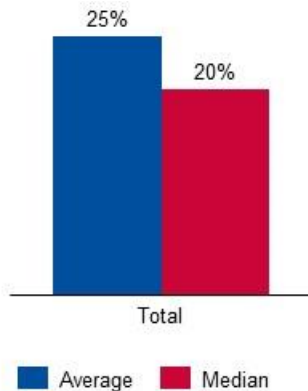
# CYBERSECURITY FTES



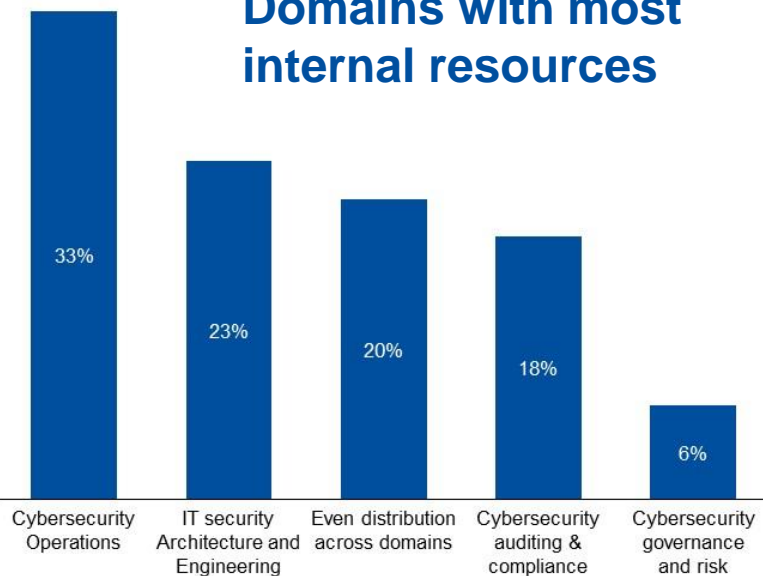
## % of women in IS FTEs



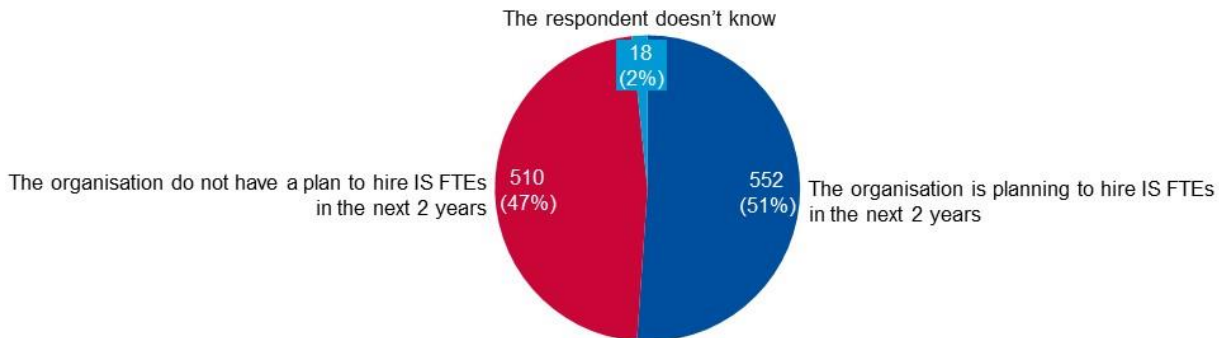
## % of contractors



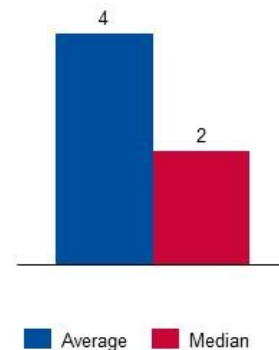
## Domains with most internal resources



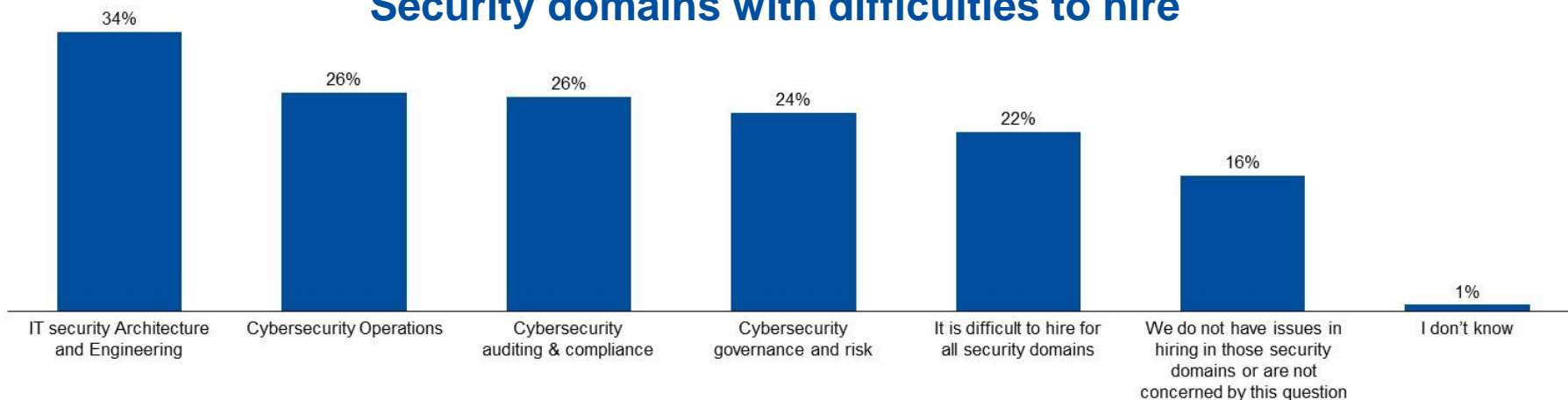
# SKILLS GAP



## IS FTEs hires in next 2 years

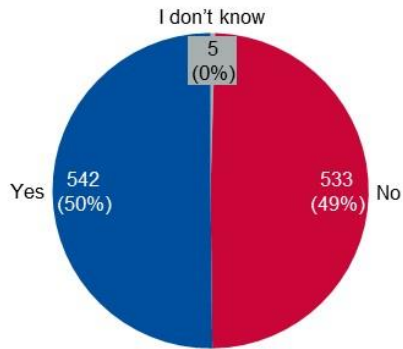


## Security domains with difficulties to hire

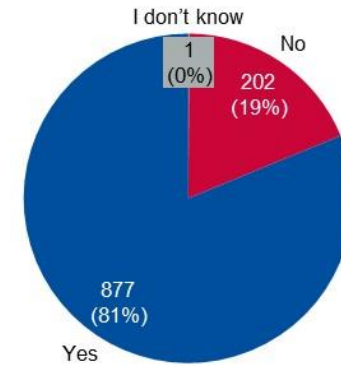


# INFORMATION SECURITY GOVERNANCE

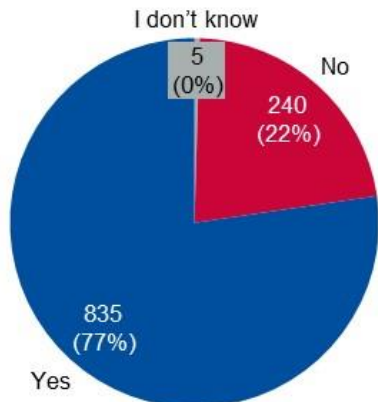
## Management receives training



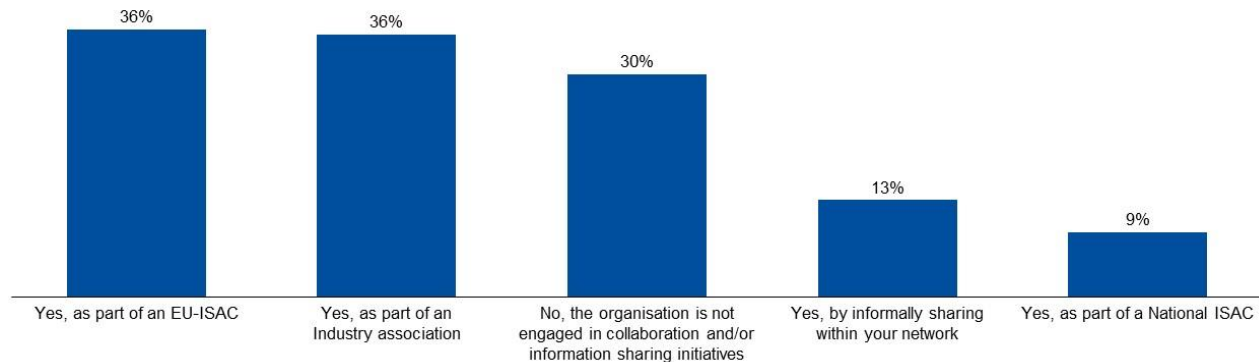
## Management approves security measures



## 3<sup>rd</sup> party cyber risk management policy



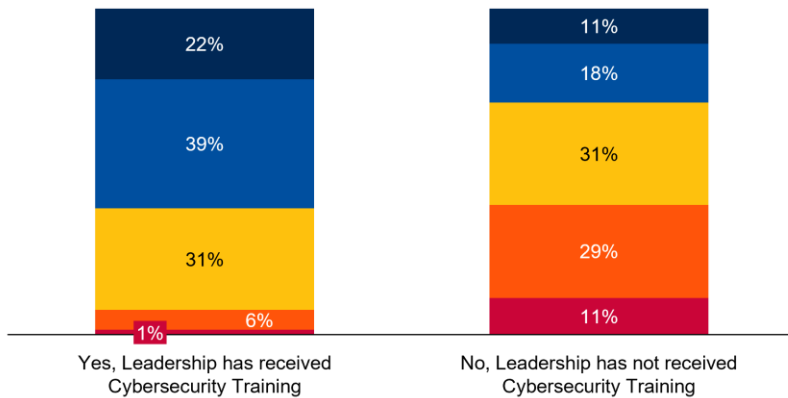
## Participation in information sharing



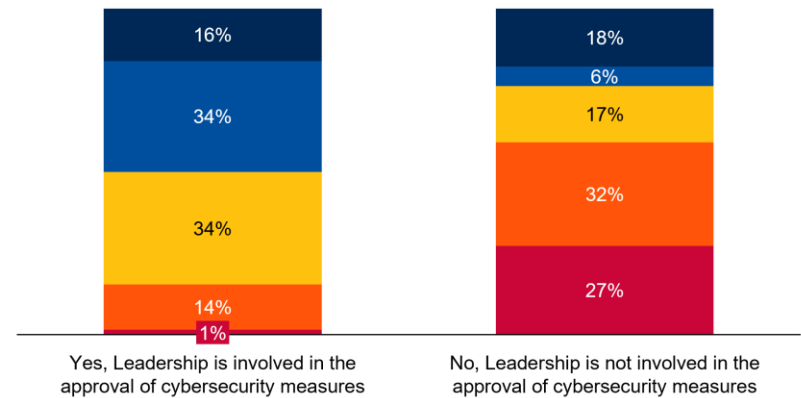


# IMPACT OF LEADERSHIP INVOLVEMENT

Cyber risk management maturity depending on Leadership Training in Cybersecurity

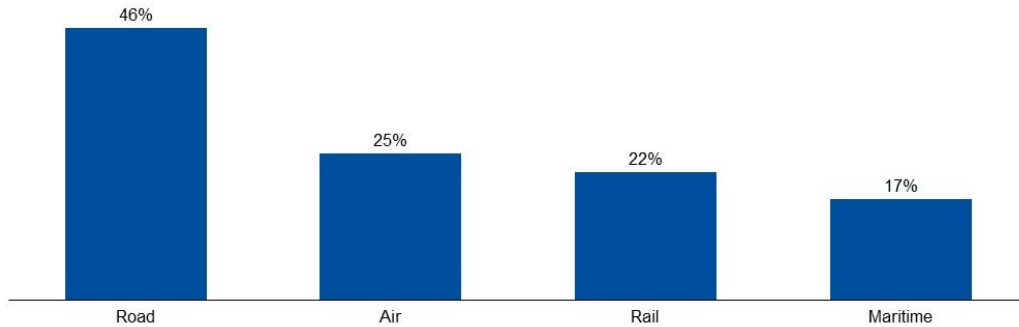


Cyber risk management maturity depending on Leadership Approval of Cybersecurity Measures

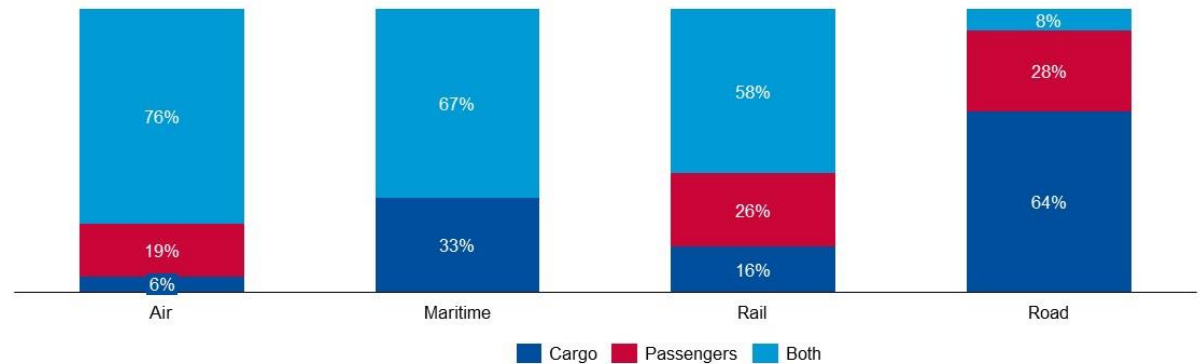
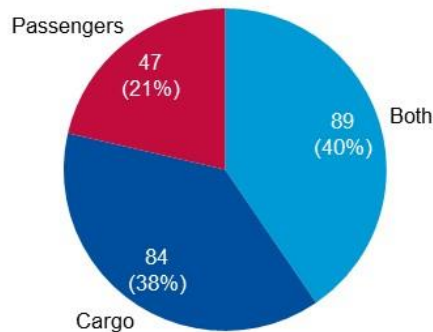


- 1 – None/Initial: We do not have any risk management capabilities.
- 2 – Developing: We have a basic understanding of our cyber risks but do not have a formal cyber risk management program.
- 3 – Defined: We have a defined cyber risk management program and have identified the key risks against our assets/processes.
- 4 – Managed: We implement a cyber risk management program and a risk-based approach in line with accepted industry standards and best practices.
- 5 – Optimized: We continuously assess and improve our cyber risk management program through regularly assessments/audits.

# TRANSPORT SECTOR - DEMOGRAPHICS

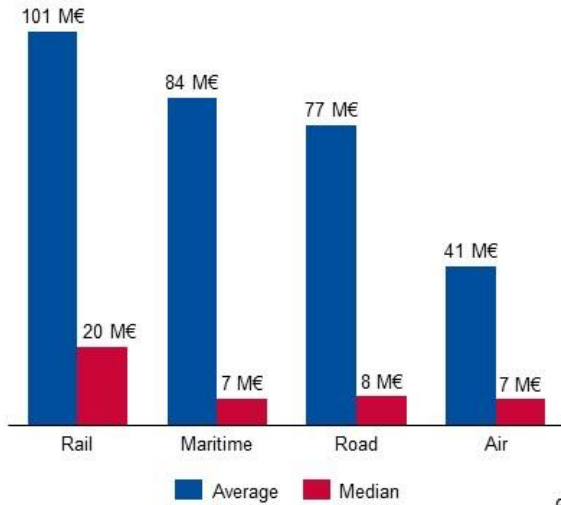


**Rail sector: 48 OES**  
**Railway undertakings: 25%**  
**Infrastructure managers: 75%**  
**Also OES in other sectors: 35%**

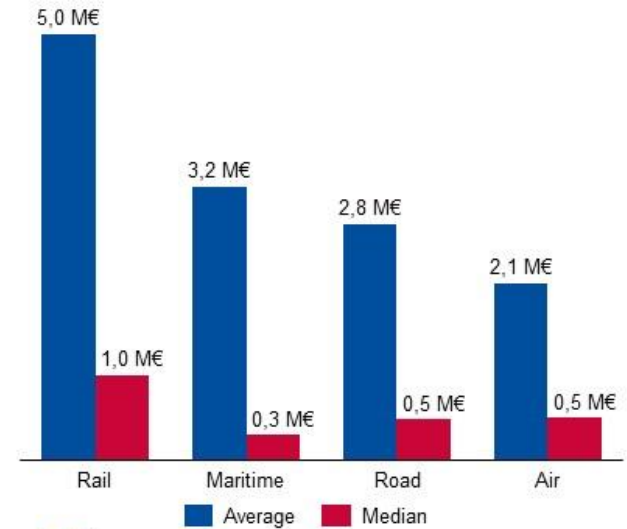


# TRANSPORT SECTOR – NIS BUDGETS

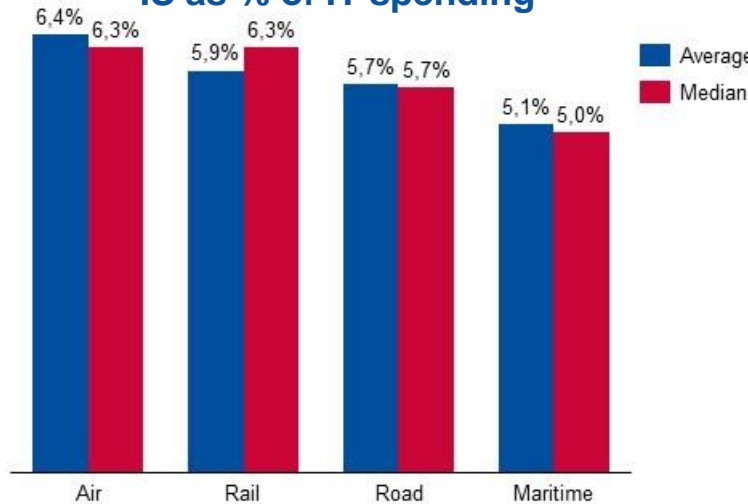
## IT spending



## IS spending

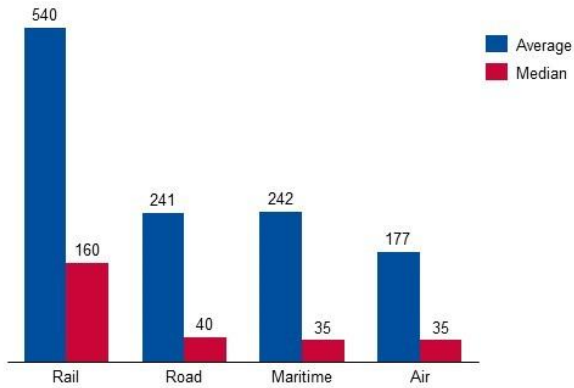


## IS as % of IT spending

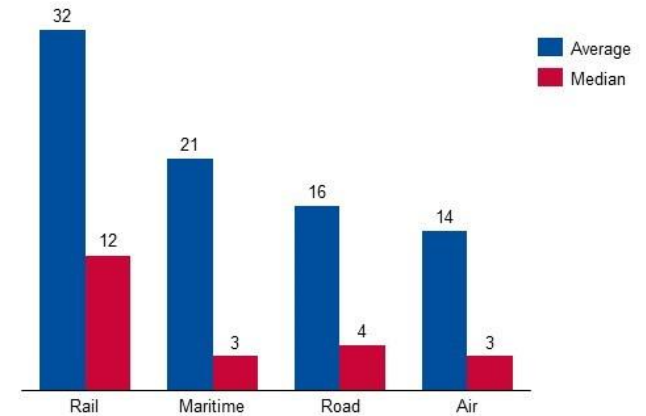


# TRANSPORT SECTOR – NIS FTES

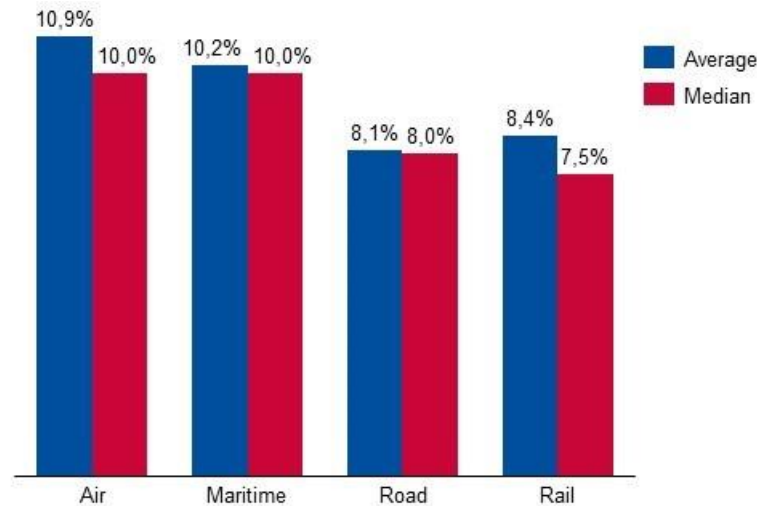
## IT FTES



## IS FTES

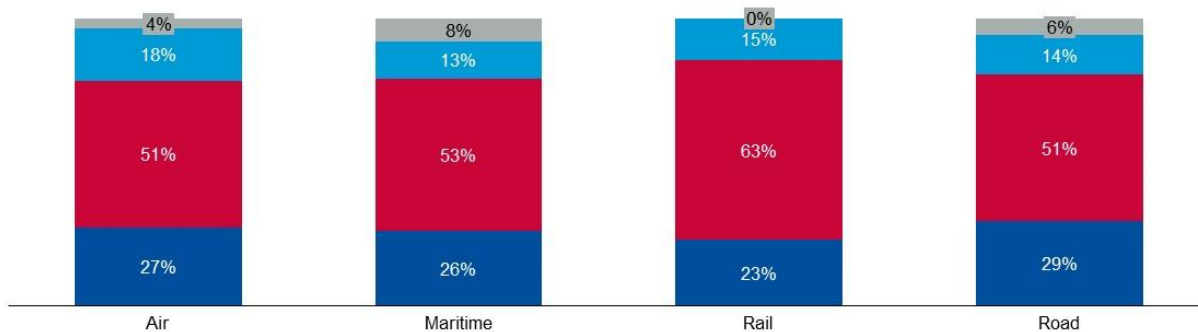


## IS as % of IT FTES



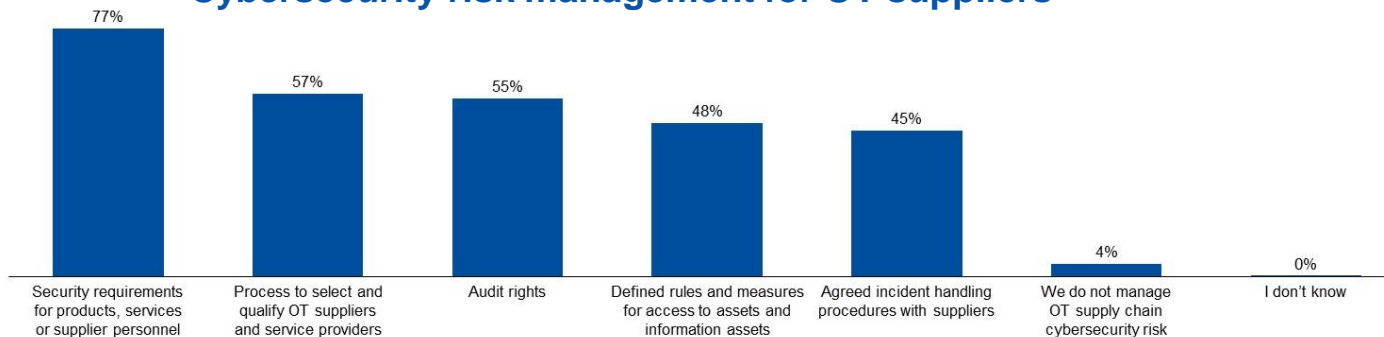
# OT CYBERSECURITY

## OT cybersecurity management

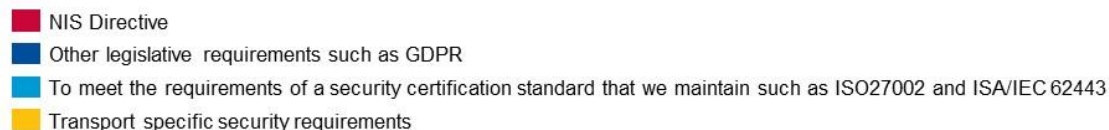
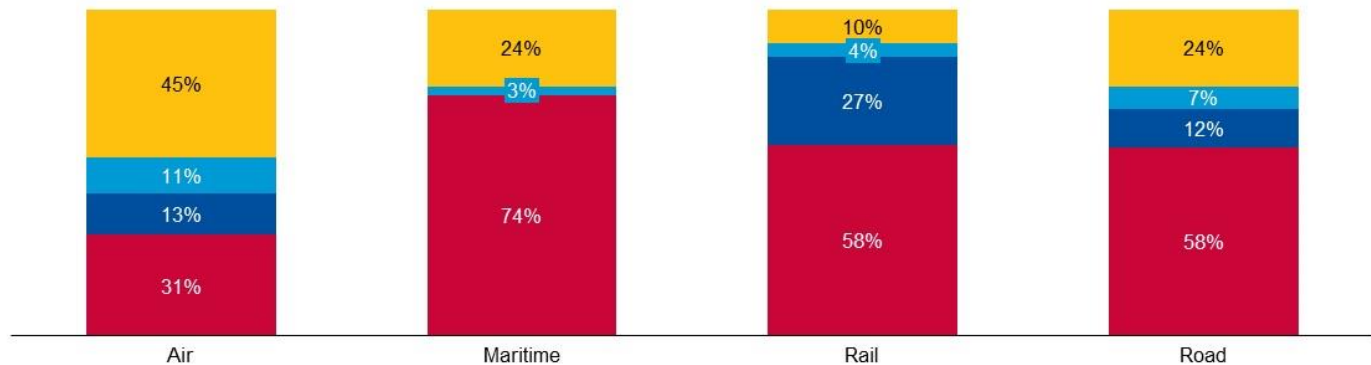
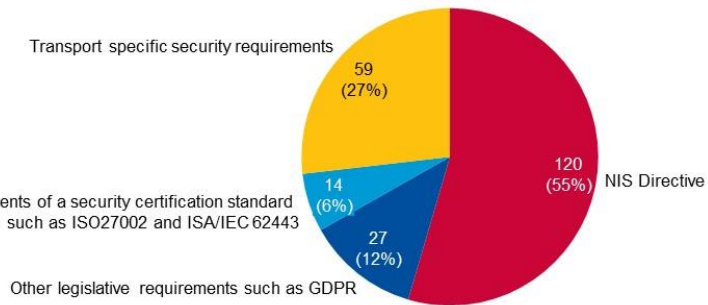


- Managed by other unit/people than IT cybersecurity but following common cybersecurity policies, standards for IT/OT etc.
- Managed by same unit/people as IT cybersecurity
- Managed independently from IT cybersecurity
- We don't include OT cybersecurity in our program

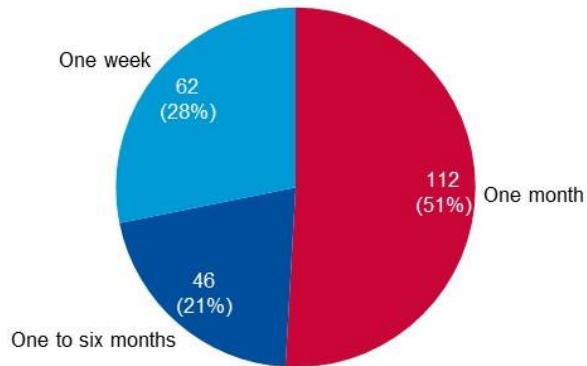
## Cybersecurity risk management for OT suppliers



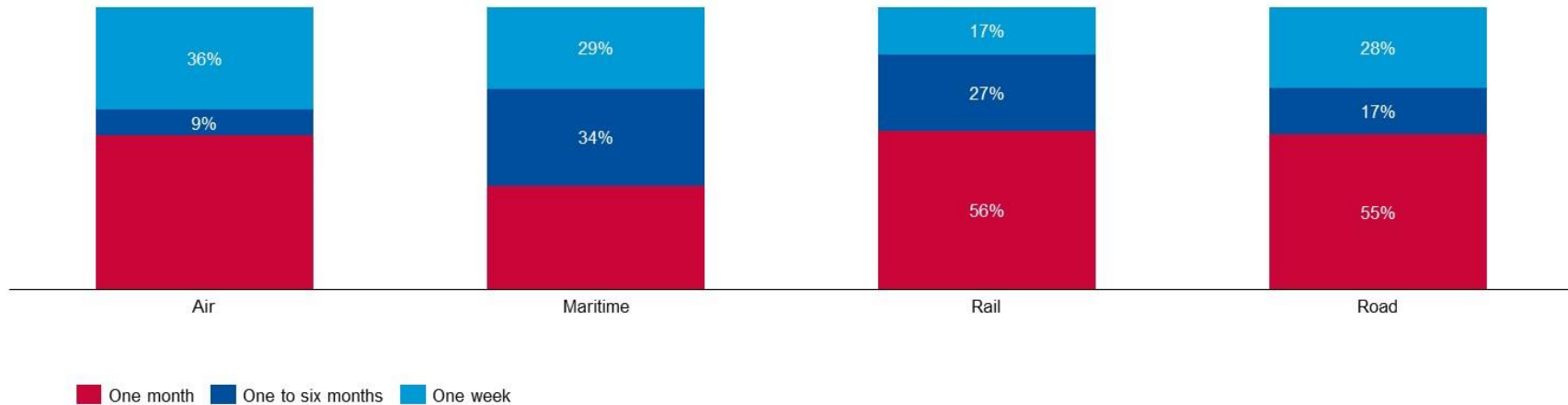
# LEGAL DRIVERS FOR CYBERSECURITY INVESTMENTS



# PATCHING OF CRITICAL IT/OT ASSETS

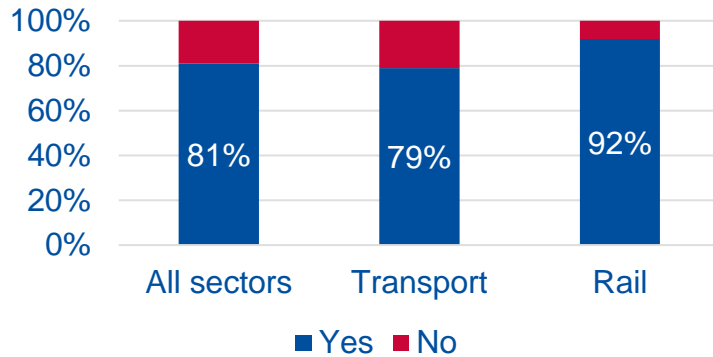


Time to patch critical vulnerabilities (IT & OT)

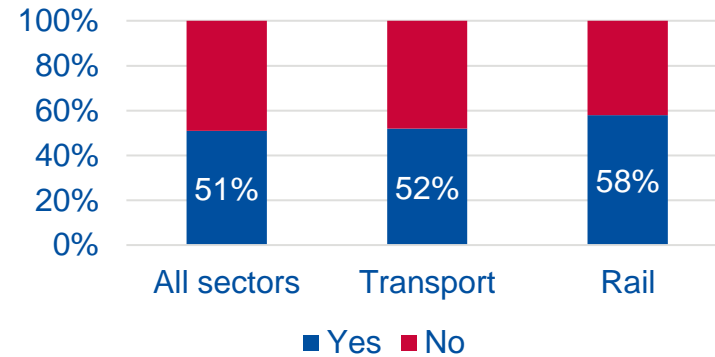


# CYBERSECURITY MATURITY IN RAIL

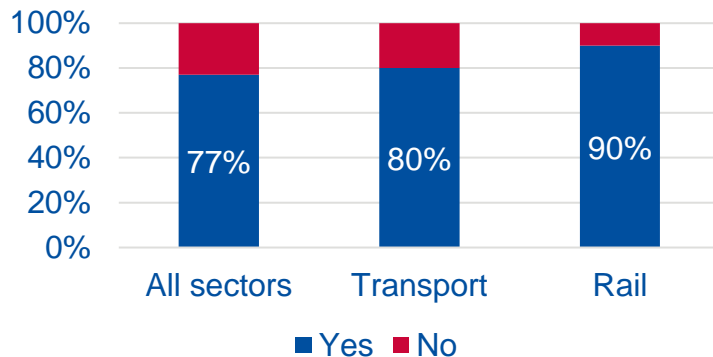
## Leadership approval of security measures



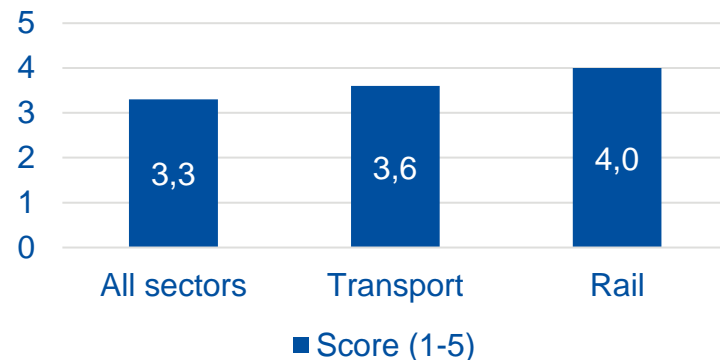
## Leadership receiving cyber risk training



## Cyber risk management policy for 3<sup>rd</sup> parties



## Cyber risk management self-assessment score





# THANK YOU FOR YOUR ATTENTION

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